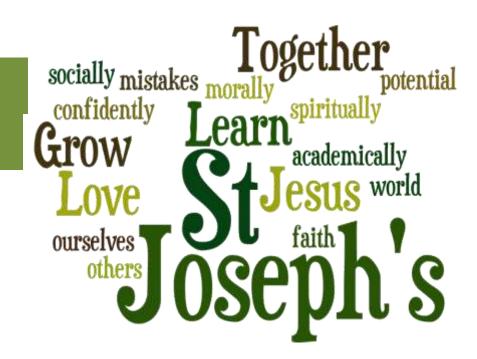


SCHOOL DEVELOPMENT PLAN 2020-2021



Contents:

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School Vision & Aims

"The kingdom of heaven is like a mustard seed, which a man took and sowed in his field. Though it is the smallest of all seeds, yet when it grows, it is the largest of garden plants and becomes a tree, so that the birds come and perch in its branches." Mt 13:31-32

An excellent school where children and staff are inspired to love, learn and grow together within the Catholic faith.

| AT ST JOSEPH'S WE LOVE, LEARN AND GROW TOGETHER! | | | | | | | | | |
|--|---------------------------------|--------------|--|--|--|--|--|--|--|
| LOVE | LEARN | GROW | | | | | | | |
| Love of Learning | Achieve our true potential | Academically | | | | | | | |
| Love of our faith | Learn about our faith and Jesus | Spiritually | | | | | | | |
| Love ourselves | Learn who we are / who I am | Confidently | | | | | | | |
| Love others | Learn from others | Socially | | | | | | | |
| Love life/the world | Learn from our mistakes | Morally | | | | | | | |

LINK GOVERNORS

Safeguarding: Simon Hardcastle

Health and Safety / Admissions:
Mike Robinson

Religion: Fr Michael Spain

English/Humanities:
Barry Moloney

Maths/Science: Paul Fairbrother

EYFS: Malcolm Paice

THE ARTS: Margaret van Duyvenbode

MFL/ICT: Drew Bish

SEN - Inclusion/Equality/
Pupil Premium / Gifted
and Talented:
Jenny Donnelly

Health and Wellbeing: (PSHE and PE) Teresa Ptaszynska-Neophytou



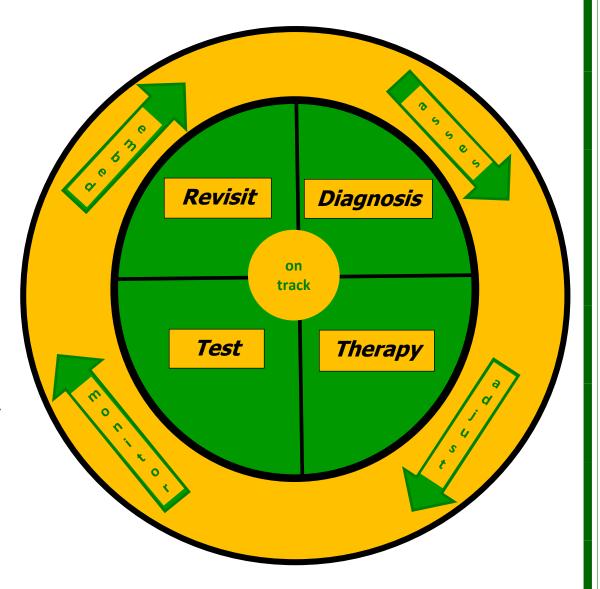
During 2019/2020, the education for pupils at St. Joseph's was significantly disrupted due to the impact of Covid19. Whilst the school remained open for some, and a virtual school was quickly established, many children did not access full time education as we know it for many months.

Clearly, this will have had a detrimental impact on their learning. The full impact of this pandemic, and potential ongoing disruption, is still unknown.

However, in formulating school development priorities for 2020/2021, consideration has been given to ensuring that all children are baselined and due consideration is given to the implementation of appropriate challenge and support in line with the priorities outlined in 2019/2020 development priorities.

In everything that we do, we strive to develop provision in our school so that all pupil Love, Learn and Grow Academically, Spiritually, Morally and Socially. We consider equity and equality to ensure we take necessary action to bridge any gap for pupils.





St Joseph's Key Priority for 2020-2021

To enhance St. Joseph's Curriculum: ensuring progressive and challenging curriculum, which builds upon and develops skills and knowledge which are recalled and transferred between curriculum areas, ensuring that all pupils are prepared and ready for the next stage of their learning and enable them to achieve their full potential.

Broadly our priority addresses four areas:

- o Identify and close gaps (academic and emotional) created by Covid 19 lockdown.
- o Ensure that writing is of the national standard, in line with that of reading and maths within St Joseph's.
- o Ensure that the curriculum is progressive of skills and knowledge and the gaps identified and plugged.
- To provide opportunities for pupils to experience new challenges which enable them to build and strengthen the learning characteristics that will enable them to develop lifelong skills.

Previous Ofsted areas for development:

Increase the quality of teaching so that it is outstanding by ensuring that:

- pupils' achievement in writing improves, especially that of the most able, by;
 - > Embedding effective practice in lessons
 - > Ensuring that the most able pupils are consistently challenged
- To improve the ability of pupils in Reception and key stage 1 to apply phonetic skills

Religious Education and Catholicity (1):

- > To continue to strengthen Catholic Identity, Community, Vision and Values
 - To use Age-Related Standards in RE to accurately assess pupils
 - To develop teacher knowledge to ensure pupils can reach Greater Depth
 - To continue to develop individualised prayer and pupil led worship
 - To develop the role as Faith Leaders within the school

Quality of Education (2):

- > (2a) Identify and close gaps (academic and emotional) created by Covid 19 lockdown.
 - Ensure baseline assessments identify starting points for pupils upon return, diagnosing gaps in learning
 - Adjust planning to provide appropriate scaffold and challenge
 - Implement specific **therapies** to provide intervention to aid catch up for identified pupils
 - Closely monitor progress through on going **testing**
 - Embed skills, through **revisiting** key knowledge and concepts throughout the curriculum
- > (2b) Raise standards in attainment and progress in writing so that they are in line with reading and maths
 - Ensure that the teaching of writing follow the writing cycle and is consistent in all year groups
 - Ensure that staff have a clear understanding of the expectations at the end of each year group
 - Ensure the basic skills of writing are refined and mastered
- > (2c) Develop Maths Mastery
 - Ensuring that the teaching of maths in consistent in all year groups key skills and concepts are built upon
 - Raise the standard of mathematics across all year groups
 - Embed CPA (concrete, pictorial, abstract) in all maths teaching and learning
- > (2d) To develop a curriculum which is progressive and develops the knowledge and skills of all pupils
 - To ensure that staff are confident in their knowledge of all curriculum areas taught
 - To ensure that the curriculum has links which enables pupils to recall and reuse knowledge and skills
 - Evaluate and adjust our curriculum progression documents for each subject (mapped in 2019-20)
 (The current Covid 19 situation and the need for transition / catch up curriculum means that there will be adaptions to the curriculum offer for 2020-2021 for some classes / groups of children)

> (2e) To develop consistency and accuracy in assessing what pupils know and can do

- To develop consistency in the assessment of core subjects (knowledge of the objectives in each year group to reach Expected and Greater Depth)
- To use assessment effectively to identify gaps and provide support/intervention so that gaps can be plugged and learning can be moved on
- Moderate across all curriculum areas to ensure consistency as children progress through school

Behaviour and Attitude (3):

- > To develop committed and resilient pupils
 - To develop Forest School and Outdoor learning as a means of building lifelong skills (problem-solving, resilience)
 - To develop a thirst for learning, knowledge and skills
 - Embed new behaviour policy

Personal development (4):

- > To develop confident pupils who can articulate how they can keep safe and happy
 - To highlight St Joseph's Learning Characteristics in all aspects of school life, empowering pupils to reflect, respond and become good citizens in a multicultural society
 - Build resilience in light of Covid 19 to ensure balanced mental health of all pupils
 - Develop and build pupils confidence to discuss, debate and offer opinions
 - Enrich all members within school groups, ensuring qualities of independence and responsibility to grow
 - To effectively use additional funds to support disadvantaged pupils (PP and Sports PP)

Leadership & Management (5):

- > To continue to strengthen leadership and management throughout the school
 - Develop the knowledge, understanding and leadership qualities of all leaders across the school, sharing expertise through CPD
 - Develop subject leaders and their judgements, through triangulated monitoring and feedback, through a rigorous cycle ensuring high standards and expectations in all areas
 - Governors challenge and develop leadership within the school through link visits, learning walks and liaising with leaders
 - Ensure growth and challenge for ELT through development of whole school projects (parental engagement / Wellbeing of staff)

| | SDP 1- Religion and Catholicity | | | | | | | | | | | |
|--|--|---------------|---|----------|---|---|---|-------|--|--|--|--|
| Where are we now? | ere are we now? | | | | Implementation Milestones 20/21 | | | | | | | |
| Intent | Impact | | Finance | | Advent Actions | | Lent Actions | | Pentecost | | | |
| School has strong links and is active in the local community, the parish, with other denominations in CSP, the diocese and BSCP. | Continue to explore and implement opportunities to develop relationships with the local and wider community. | RE lead DH | BSCP Subscription - £1000 Resources and courses - £1000 | A | Assess pupils termly using the standards, building in time for moderation to ensure consistency – Whole school moderation not possible due to C19 restrictions. | A | Staff to share ideas on child led worship in staff meetings Opportunities for staff to observe each other and classes with collective | A A A | May – Rosary led by pupils – opportunities for families Final Mass of the year outside in school grounds Liaise with SLR – | | | |
| Collective worship as a focus for 2018-20 became evident in many forums within the school (whole school, class based) developing the spirituality of pupils. | Child led worship to be embedded and consistent across all year groups in school with pupils having ownership of their worship in class. | | | AAA | RE lead moderation with BCSP RE Lead and DH to attend relevant courses and training Child led groups e.g. FA / MV to lead on whole school worship not possible due to C19 restrictions | A | worship Classes to attend Exposition at Church Training for teachers on key subject knowledge for each unit | A A | pupils to actively support parish in this venture (Monday getting food ready) All KS2 classes to attend Mass Training for teachers | | | |
| Faith Ambassadors are an established group with a developing role within school life in leading worship. | Begin the role of Minnie-Vinnies to work in collaboration with Faith Ambassadors in leading worship and charity events. | | | A | Phase approach to assemblies to explore social, moral and spiritual issues at an age appropriate level. Training for teachers on key subject knowledge for each unit | | | | on key subject knowledge for each unit | | | |
| RE / Catholic Life lead remain up to date with new initiatives – new RE assessment has been introduced and is tracked via insight. | confidence in subject knowledge and embed accurate RE | | | A | Training for key TAs on leading discussion / worship around social, cultural, moral and religious issues. Focus on rosary – ensure all pupils have beads / learn the rosary during month of Oct | | | | | | | |
| Catholic ethos is evident in key communal areas and there are dedicated prayer focus areas in each classroom. | Continue to develop Prayer Focus areas in classrooms with teachers / pupils leading. | | | | | | | | | | | |

SDP 2a- Quality of Education Identify and close gaps (academic and emotional) created by Covid 19 lockdown.

| Where are the | Intended | Lood | December / | | Tuesda | mantation Milastanas 1 | 20/21 |
|---|---------------------------|-----------------|---------------|----------|--|--|-------------------------------|
| Where are we | Intended | Lead | Resources/ | | . | mentation Milestones 2 | |
| now? | Impact | | Finance | | Advent Actions | Lent Actions | Pentecost |
| Intent | | | D 10/4 | | | | |
| | Ensure baseline | DH | PiXL | | , , | National lockdown Jan 2021: | TBC – following evaluation of |
| , | assessments | | Subscription | | July 2020 and September | ➤ Establish effective and | Lent Term actions. |
| Work initially set via the | | Maths | TA 1: | | 2020. | efficient remote learning | |
| school website, then via | | Lead | TA time | | PiXL transition package used | protocols | |
| | upon return | English | | | for the Advent Term: | Daily TTable | |
| Loom videos. This allowed daily contact | Assessment to | English Lead | | | Diagnosis, Therapy, Test, Revisit. | Registration Communication | |
| • | diagnose gaps in | Leau | | A | All teachers completing | ➤ Microsoft Teams used to | |
| | learning | INCO | | | assessments on key focus | deliver live lessons | |
| for disengaged children | icariiiig | TIACO | | | areas English and Maths. | remotely | |
| and vulnerable children. | Adjust planning to | | | | QLAs completed and analysed | , | |
| | provide appropriate | | | | to ensure that planning is | based on rigorous | |
| , , | scaffold and | | | | adjusted to plug identified | assessment from Advent | |
| emotionally and ensure | challenge | | | | gaps. | implemented | |
| provision is in place to | - | | | > | | ➤ TAs trained to deliver | |
| meet identified needs | Implement specific | | | > | Identified weaker areas | specific interventions (2 | |
| | therapies to | | | | revisited in whole class | TAs employed Jan catch up | |
| | provide intervention | | | | teaching / intervention | funding) | |
| | to aid catch up for | | | | groups. | Clear monitoring of | |
| returned to school on | identified pupils | | | | Advent Term full assessment | progress for each | |
| reduced timetables June | | | | | /QLAs used to monitor | intervention in place | |
| 2020. | Closely monitor | | | | progress from previous KS and previous assessments – | ➤ Subject Leaders to provide analysis of data – and ways | |
| | progress through | | | | identify targeted individuals | to address areas of focus | |
| | on going testing | | | | | ► Introduce Musician of the | |
| | | | | A | PPM identify pupils for more | month | |
| | Embed skills, | | | _ | | ➤ Well being opportunities | |
| | through revisiting | | | | Targeted interventions | planned for each year | |
| | key knowledge and | | | | tracked and monitored for | group / whole school | |
| | concepts | | | | progress. | ➤ Introduce whole school PE | |
| | | | | | | opportunity each week. | |
| | | | | | | | |

| throughout the curriculum Identify pupils for more intense intervention through 2020-2021 | PSHE relationships programme (first term) to meet pupils emotional needs returning to school. Seasons for Growth offer to all year groups as required – not possible due to c19 restrictions | |
|--|---|--|
| | | |
| | | |
| | | |
| | | |

SDP 2- Quality of Education 2b Writing / Reading

| EYFS 70% EXS writing / 62% reading Yr 1 Phonics in line national 87% Curriculum maps shared with parents and additional year group information provided on the website. Middle attainers and FSM Parents are clear about what and how pupils are learning at school; and are confident and skilled in supporting their child at home | high standards in writing and making good progress – not possible due to c19 restrictions > Whole School moderation to ensure consistency and accuracy of teacher judgements — not possible due to c19 restrictions > change to PPA times to allow phase moderations more frequently – re-evaluated and felt not to be worth pursuing | |
|--|---|--|
|--|---|--|

SDP 2- Quality of Education 2c Develop Maths Mastery

| Where are we | Intended | Load | Resources | tes Implementation Milestones 20/21 | | | | | | |
|---|---|---------------|-------------------------------------|-------------------------------------|--|-----|--|---|--|--|
| wnere are we now? | Intended Impact | Lead | / Finance | | Advent Actions | lie | Lent Actions | Pentecost | | |
| Intent | impace | | , i manec | | Advent Actions | | Lent Actions | rentecost | | |
| Develop Maths Mastery across the school Maths KS2 Data: Year EXP+ GD 2017 80% 30% 2018 71% 33% 2019 80% 23% Internal maths data displays a fall in both | Raise standards in Mathematics across all year groups Ensure that the teaching of maths in consistent in all year groups – that all key skills and concepts are built upon through mapping | Maths Lead | £500 Power of Maths resources | f > | Staff inset to outline the key messages for teaching mathematics in St Joseph's in September. PiXL transition package used for the Advent Term: Diagnosis, Therapy, Test, Revisit. Maths Assessments to inform QLA's and ensure the teaching of gaps in knowledge. Develop the use of CPA in all | | Dedicated time for hub staff (SB and MM) to support planning, team teach, demonstrate mastery approach. Subject Lead to visit a school following Maths Mastery Focus on QLAs – arithmetic in all year groups Timestable rockstars to | TBC – following evaluation of Lent Term actions. | | |
| Exp+ and GD. The school have completed the first year as part of the BBO (Buckinghamshire, Berkshire & Oxford) Maths Mastery Hub. | progression Embed the use of 'WRM' in all year groups. Strategies to develop consistency in | | | A | maths lessons, ensuring that classrooms are resourced adequately. Maths Lead and member of KS2 to attend Year 2 of the BBO and disseminate and monitor maths mastery with staff. | A | be rejuvenated Interventions for TTables to be implemented Introduction of the Daily 10. | | | |
| The school are registered to complete the second year of the BBO – which will now be disseminated to all year groups | embedding CPA (concrete, pictorial, abstract) in all maths teaching and learning | | | A | Develop mental arithmetic teaching with higher frequency in all year groups. Review Maths interventions across the school to ensure that pupils are supported | | | | | |
| School is now following the 'White Rose Maths' Programme to develop consistency within the school. | | | | A | successfully. Update calculations policy in line with maths mastery approach and WRM. Homework focus – raising basic skills (4 operations) | | | | | |

SDP 2- Quality of Education 2d – Curriculum

| Where are we | Intended | Lead | Resources/ | | Imple | mer | ntation Milestones 20 | /21 | |
|------------------------|---------------------|------|---------------------------|---|--|-----|--------------------------|-----|--------------------------|
| now? | Impact | | Finance | | Advent Actions | | Lent Actions | | Pentecost |
| Intent | | | | | | | | | |
| Vision and | Progressive | SLT | £2000 forest | | | > | Subject leads to ensure | > | |
| development of overall | | ELT | school training | | completed and broken into | | that staff are supported | | document links between |
| curriculum and subject | | | and forest | | Year groups / phases for all | | in the development of | | subjects and knowledge |
| specific intent, | knowledge and | | school revamp | | subject areas | | subject knowledge, | | and skills |
| implementation and | creates links | | (FOSJS) | | | | through targeted CPD | > | recorder and impact and |
| impact has taken | between subject | | | | Learning Characteristics | | Review the impact and | | learning within Forest |
| place. | across the school | | | | Transition curriculum for | | learning within Forest | | School |
| | 5 | | Supply cover at | | Yrs 2-6 Advent Term 1 – | | School | > | |
| Curriculum | Develop subject | | £25 a day a | | following DTTR (PiXL) / | | Subject Leaders Monitor | | plans and identify areas |
| progression | leader knowledge | | week for 38 | | continuous provision for | | across the school | | for 2020-2021 |
| documents | of their curriculum | | weeks - £950 | | Year 1 | > | RSE curriculum – | > | |
| | across the school | | | | Forest School timetables | | consultation | | passport developed |
| | Teacher confidence | | Music | > | for KS1 / KS2 | | | | |
| Some middle leaders | increased in all | | | | Knowledge Organisers developed and replace title | | | | |
| new to their position | areas of the | | programme subscription | | pages in all curriculum | | | | |
| new to their position | curriculum | | KS1 - £350 | | areas | | | | |
| | Curriculum | | K31 - 2330 | > | Subject Leaders Monitor | | | | |
| | Ensure curriculum | | Language | | across the school | | | | |
| | as a whole enables | | Angels - £600 | > | Revamp Feedback and | | | | |
| Governors have had | pupils to develop | | 7 11 19 CIS 2000 | | Marking processes to | | | | |
| training on the New | their 'cultural | | STOPS problem | | ensure it is purposeful in | | | | |
| Ofsted Framework | capital' | | solving - £160 | | aiding chn to make next | | | | |
| | | | 3 | | steps | | | | |
| | Leaders know and | | Rockstars – | > | PPA specific focus on | | | | |
| | develop a clear | | timetables - | | assembly, Collective | | | | |
| | and progressive | | £350 | | Worship and PSHCE | | | | |
| | curriculum | | | > | Structured and | | | | |
| | | | | | developmental programme | | | | |
| | | | | | for subject leaders | | | | |
| | | | | | | | | | |

| Leaders track and monitor attainment and progress, E120 | |
|--|--|
| Learning Outside the Classroom Leader has been appointed and launch days took place in Pentecost 2019 Governors understand the New Ofsted Framework Governors are effective in their roles All Governors have an understanding of the schools strengths and areas of development Pupils develop life skills of problem solving and resilience through outdoor learning | Learning Outside the Classroom Leader has been appointed and launch days took place in Pentecost 2019 Governors understand the New Ofsted Framework Governors are effective in their roles All Governors have an understanding the schools strengths and are of development Pupils develop lif skills of problem solving and resilience throug |

SDP - Quality of Education 2e- Assessment

| Whore are we | Intended | Load | Docourses / | Implementation Milestones 20/21 | | | | | | |
|---|--|------------|--|---------------------------------|--|-----------|---|----------|------------|--|
| | | Lead | <u>-</u> | | 1mpie | | entation Milestones 20 | / 2 | . 1 | |
| | Impact | | Finance | | Advent Actions | | Lent Actions | | Pentecost | |
| develop analysis further and use in | Intended Impact To develop consistency of assessment in writing To ensure all staff understand the objectives needed to be expected in their year group To develop the use of Insight Assessment tool as a formative tool Staff are confident in manipulating and accessing assessment data for purposeful use Staff use QLAs to plug gaps of class, groups and individuals to | SLT ELT | Resources/Finance FFT Aspire - £300 Insight Assessment tracker - £1500 PiXL - £2500 | | Feedback and Marking policy review and implementation of new policy Moderation to become a standing item as part of phase PPA / staff meeting-C19 restrictions halted the process Share the exemplification of EYFS, Y2 and Y6 for writing – clarify the objectives for other year groups Attend EYFS network meeting to share and disseminate good practice Subject leaders to develop the criteria for assessing pupils at various levels – what EXP and GD look like in each subject. Staff to become more competent in the use of QLAs to identify gaps for specific classes New tracking of results for | A A A A A | Moderation to become standard practice as part of PPA / ELT Purposeful use of QLAs to inform during Pupil progress Meetings and identify pupils not making progress Inset on peer and self-assessment as pupils support and identify their next steps for learning SLT review the school report to ensure that it is giving clear messages Subject leaders to develop the criteria for assessing pupils at various levels – what EXP and GD look like in each subject. Staff to become more competent in the use of QLAs to identify gaps for specific classes Tracking system moved to insight in foundation | <i>A</i> | | |
| develop analysis | groups and | | | A | Classes New tracking of results for pupils in foundation subjects – Subject leads to analysis | A | Tracking system moved to insight in foundation subjects – Subject leads to analysis data in their area, | | | |
| Introduce a system of foundation subject | Staff assess pupils confidently in foundation | | | | data in their area, alongside book looks etc | | alongside book looks etc | | | |

| assessment and criteria | subjects. | | | |
|------------------------------------|---|--|--|--|
| for EXS and GD | recognising those | | | |
| | pupils at and above | | | |
| | the ARE | | | |
| | | | | |
| | All leaders monitor | | | |
| Peer and self- | and track | | | |
| assessment are not | attainment in their | | | |
| consistent across the | subject area – | | | |
| school – make consistent in Key | ensuring accuracy and consistency | | | |
| stages. | and consistency | | | |
| Junges. | Develop the use of | | | |
| | peer and self- | | | |
| | assessment in | | | |
| | ensuring that pupils | | | |
| | know their next | | | |
| Revise reporting to | step targets and | | | |
| parents (end of the | can help peers to | | | |
| year) | move their learning on, through teacher | | | |
| | facilitation. | | | |
| | racintation. | | | |
| | To ensure that end | | | |
| | of year reports are | | | |
| Tapestry used in EYFS | informative and | | | |
| to inform parents of | purposeful – | | | |
| children's learning and | guiding parents in | | | |
| monitor/target learning | understanding the | | | |
| | needs of their child | | | |
| | Tapestry | | | |
| | programme used | | | |
| | effectively to inform | | | |
| | teachers of next | | | |
| | steps in learning | | | |
| | and identify gaps | | | |
| | | | | |

Actions carried out regularly as part of the SDP

Yearly subject action plans written, monitored and reviewed

Termly subject review documents completed for Governors

Governor Workshops to share focus areas

Governor Link visits

FGB meetings

HT's report to report on curriculum areas and data

External reports

SLT and ELT meetings to share and disseminate/evaluate priorities for school development, to then be shared with all staff

Regular insets to be led by subject leaders to extend knowledge and share developments

Ongoing monitoring, through observations, learning walks, peer observations, book scrutinies, pupil voice and analysis of data – to identify where teacher / pupil support is required

Leaders evaluate the needs of staff and address through CPD

Keeping abreast of educational and subject developments through leaders attending relevant courses

Liaise with specialist outside agencies to develop improvement strategies

Moderation to ensure consistency and accuracy

Pupil Progress meetings to monitor pupils attainment and progress. Identify interventions if required.

Parent Coffee Morning/ Workshop and Governor Workshops to share a variety of topics/focuses throughout the year.

Joint PPA planning sessions in year group / phase to ensure consistency of planning.

Subject Leader weekly monitoring activity

